



# Parish and School Financial Operations

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## The Roman Catholic Archdiocese of Washington

**Summary of the most common  
parish audit findings of high significance  
June 2026**

\* Indicates a finding is new to the FY 2026 report.

### **Audit findings are classified in three categories**

- **Compliance with Laws and Regulations** - findings which relate to requirements of various laws and regulations which, if not complied with, could expose the parish to fines and penalties.
- **Sustainability of Parish** - findings which relate to the safeguarding of parish assets, profitability of the parish and its ability to meet its obligations and fund its future operations.
- **Accounting and Administrative Operations** - findings which relate to the accuracy of the financial records or the efficiency of parish administrative processes.
- Findings are rated on a scale of **high, moderate or minimal** significance

**FY2026 parish audit findings of high significance**

| <b>Compliance with Laws and Regulations</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | <b>Sustainability of Parish</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | <b>Accounting and Administrative Operations</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
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| <ul style="list-style-type: none"> <li>• Form 1099-misc not issued to contractors who received more than \$600. Form 1099 issued to employees</li> <li>• Missing I-9 form, missing W-4 form for parish employees</li> <li>• Annual continuation/ appointment letters for employees were not maintained or updated in accordance with Archdiocesan policy *</li> <li>• Offertory, Education Assessments, and National Collections were not remitted to the Archdiocese on a timely basis*</li> <li>• Pastor does not review Family Suite including offertory trends*</li> <li>• Gift cards given to employees not included in taxable compensation</li> <li>• Expense advance to priest not supported by documentation and not included in taxable compensation</li> </ul> | <ul style="list-style-type: none"> <li>• Pastor is the sole authorized signer on Bank Accounts*</li> <li>• Monthly financial statements not provided to pastor; not provided to principal</li> <li>• Weekly offertory collections were counted by the same individuals instead of rotating teams of at least two people</li> <li>• Bookkeeper has access to signed checks. Bookkeeper has access to parish safe with uncounted cash receipts</li> <li>• Employees reimbursed up to \$16k for using personal funds for business expenses of the parish</li> </ul> | <ul style="list-style-type: none"> <li>• Finance Council members over term limits. Council did not meet four times during the year; did not receive monthly financial statements</li> <li>• No conflict of interest disclosures for Finance Council members</li> <li>• No confidentiality agreement for staff/volunteers doing contribution recordkeeping in familySuite</li> <li>• No documentation supporting donor intent for restricted funds</li> <li>• No ADW approval for contract &gt; \$75k</li> <li>• Parish organization account with balance &gt; \$75k not recorded in parish general ledger</li> </ul> |

## **The pastor and bookkeeper can work together to address parish audit findings of high significance**

### **Pastor**

- Recruit new Finance Council members and offertory counters; ensure the Council meets four times per year and members receive parish financial statements each month
- Ensure annual continuation/appointment letters are prepared, maintained, and updated for all parish employees in accordance with Archdiocesan policy.
- Ensure parish bank accounts have at least two authorized signers and periodically review bank signature authorizations to strengthen internal controls.
- Engage with ADW Facilities and Legal for contracts above \$75k
- Review Family Suite reports, including offertory trends, on a regular basis to monitor parish giving and engagement.
- Ensure annual Conflict of Interest statements, confidentiality agreements and credit card agreements are signed
- Submit receipts for use of monthly business expense advance
- Appoint someone other than the bookkeeper to mail signed checks

### **Bookkeeper**

- Review employee personnel files annually to ensure all required payroll and tax documentation (I-9, W-4, appointment/continuation letters, etc.) is complete and current
- Ensure Forms 1099 are issued timely to all eligible independent contractors and that employees are not incorrectly issued Forms 1099
- Include the value of employee gift cards and unsupported expense advances in taxable compensation, when required.
- Review and reconcile credit card statement prior to payment
- Maintain/ generate documentation to support donor restrictions on contributions to the parish

## To learn more about improving internal control at the parish

- Review the resources on our page of ADW.org:  
<https://adw.org/additional-resources/parish-office-only/parish-and-school-financial-operations-parish-only/>
- Contact a Parish Finance team member:
  - Adrienne Willich, Executive Director, [WillichA@adw.org](mailto:WillichA@adw.org)
  - Florence Moore, Accounting Manager, [MooreF@adw.org](mailto:MooreF@adw.org)
  - Kenneth Fonta, Senior Accountant, [FontaK@adw.org](mailto:FontaK@adw.org)